

Charles A. Stevenson

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Education

Harvard, PhD, Government, 1970

Dissertation: *American Foreign Policy Decision-Making: the case of policy toward Laos since 1954*

Special fields of study: American Foreign Policy; International Politics; Administration and the Decision-Making Process; Modern political thought and institutions

King's College, University of London, Fulbright Grant, 1964-65

Fletcher School, Tufts University, MA, 1964

Harvard, AB, *magna cum laude* with highest honors in Social Studies, Phi Beta Kappa, 1963

Academic Positions

Nitze School of Advanced International Studies, 2002-present

Professorial Lecturer in American Foreign Policy: graduate courses on *Congress and Foreign Policy* and *Conduct of U.S. Foreign Policy*

National War College, 1992-2005

Professor of National Security Policy

Professor of the Year, 2005

Core Course Director, 2001-2004 and 1994-98, *The National Security Strategy Process*: Designed curriculum, wrote syllabus, selected and edited reading materials, supervised 14 professors teaching seminars, invited guest lecturers

Chairman, Academic Board, April 1996-September 1998: Responsible for providing advice and counsel on matters relating to faculty, academic program, and academic policies

Chairman, Curriculum Committee, March 1995-June 1996: Reviewed core course/advanced study mix, alternative curriculum structures, concentration and distribution requirements, new teaching methods, and regional studies program

Course Director: Elective Seminar on *Current Issues in U.S. Civil-Military Relations*, 1996-present

Course Director: Elective Seminar on *Military Innovation for Future Wars*, 1992-present

Course Director: Elective Seminar on *Congress, Politics, and National Security*, 1993-present

Seminar Leader: *Foundations of National Security Strategy; Foundations of Military Thought and Strategy; The Geo-Strategic Context; Military Strategy and Operations*

Advisor/mentor to individual students, student committees, International Fellows

George Washington University, 1985-92

Professorial Lecturer in Political Science: graduate courses on *U.S. National Security Policy; U.S. National Security Policy Making, and U.S. Foreign Policy*

Harvard, 1967-70

Teaching Fellow in Government and Social Studies: sophomore and junior tutorials; undergraduate sections on American Presidency [Prof. Richard Neustadt] and International Politics [Prof. Henry A. Kissinger]

Professional Associations

**American Political Science Association
Council on Foreign Relations
International Institute for Strategic Studies
Inter-University Seminar on Armed Forces and Society**

Related Professional Experience

Project on National Security Reform, 2007-2009

Member, Leadership Team, researching & analyzing reform proposals

Head, Working Group on Congress & other Oversight

Author, preliminary report drafts

Member, Secretary of State's Policy Planning Staff, 1999-2000

Responsible for use of force issues, civil-military relations, political-military planning

Coordinated State Department inputs to president's National Security Strategy Report

Represented State Department in development of interagency working group for contingency planning

Participant in working groups on Strategic Plan for International Affairs

Action officer for developing guidelines for humanitarian intervention

Interviewed senior officials & prepared Kosovo lessons learned report

Legislative Assistant, U.S. Senate, 1970-1992 [For Senators Lloyd Bentsen (1985-92), Joseph Biden (1981-85), John Culver (1975-80), and Harold Hughes (1970-75)]

Developed following areas of expertise:

Legislative strategist

Close student of budget process and Senate rules & procedures
 Developed legislation for congressional oversight of CIA covert operations,
 enacted as Hughes-Ryan amendment

Defense analyst

Designated staff member for Senate Armed Services Committee, worked on
 hearings and annual authorization bills
 Investigated readiness deficiencies and wartime command & control problems
 Developed special familiarity with research & development programs

Foreign policy specialist

Designated staff member for Senate Foreign Relations Committee, involved in
 treaties, foreign aid bills, and crisis hearings
 Developed special familiarity with East-West relations, arms control, Europe,
 East Asia, Middle East, and Central America

Technology policy analyst

Designated staff member for science and space subcommittee of Senate
 Commerce Committee
 Helped develop legislation increasing U.S. Government role in research into
 critical technologies
 Won enactment of Space Grant College and Fellowship Program

Management Intern, U.S. Government

U.S. Navy Department, Summer 1966: budget analyst, Fast Deployment
 Logistic Ship Project

U.S. Treasury Department, Summer 1964: research assistant, Office of
 Latin America

Papers, Presentations, Publications

America's Foreign Policy Toolkit: U.S. Institutions and Processes (CQ Press,
 2012)

Oxford Encyclopedia of American Military and Diplomatic History, essays on the
 Department of Defense, President as Commander in Chief, and Congress
 and Foreign Policy and Military Affairs (Oxford UP, 2012)

Congress at War: The Politics of Conflict since 1789 (Potomac, 2007)

SecDef: The Nearly Impossible Job of Secretary of Defense (Potomac, 2006).

- Warriors and Politicians: Patterns of U.S. Civil-Military Relations* (Routledge, 2006).
- A Companion to American Military History* (Wiley-Blackwell, 2010), essay on Civil-Military Relations.
- "Underlying Assumptions of the National Security Act of 1947," *Joint Forces Quarterly*, Issue 48, 1st quarter 2008, 129-133.
- "The Story Behind the National Security Act of 1947," *Military Review*, May-June 2008, 13-20.
- "The Neutrality Proclamation of 1793," Case study for Institute for the Study of Diplomacy, Georgetown University, 2002.
- "The Evolving Clinton Doctrine on the Use of Force," *Armed Forces & Society*, vol. 22, n. 4, summer 1996.
- "Civilian Control in Theory and Practice," paper presented to International Studies Association Convention, March 2003.
- "Humanitarian Intervention: The East Timor Precedent," paper presented to the American Political Science Association Convention, August 2001.
- "Congress and U.S. Civil-Military Relations," paper presented to convention of Inter-University Seminar on Armed Forces and Society, October 1999.
- "Bridging the Gap between Warriors and Politicians," paper presented to American Political Science Association convention, September 1999.
- "The Secretary of Defense and the Policy Process," paper presented to American Political Science Association convention, September 1998.
- "The Role of the Joint Staff in the Policy Process," paper presented to American Political Science Association convention, September 1997.
- "The Dynamics of Military Innovation for Future Wars," paper presented to convention of Inter-University Seminar on Armed Forces and Society, October 1997.
- "Global Leadership on the Cheap," paper presented to International Security Studies Section of International Studies Association conference, October 1995.
- "U.S. Military Influence on Decisions to Use Force," paper for International Studies Association convention, March 1994.

The End of Nowhere: American Policy toward Laos since 1954 (Boston: Beacon Press, 1972 and revised pb edition 1973).

“The Role of the Korean War in the 1952 elections,” in Christopher Beal [ed.] *The Realities of Vietnam* (Washington: Public Affairs Press, 1968).

“Labour’s Defence Policy, Promises and Performance,” *Journal of the Royal United Service Institution*, (February 1966).

“Political Restraints on the Use of Military Force Abroad,” paper presented to Midwest Meeting, International Studies Association, November 1974.

“The National Security Policy Process,” “Congress and National Security,” “The Shaping Influence of Political Guidance” – presentations to bi-annual Reserve Component National Security Course, National Defense University, 1995-2005.

“The Politics of U.S. Foreign Policy,” presentations to European audiences under auspices of U.S. Information Agency, October 2000.