

# DAVID W. BARNO

School of Advanced International Studies  
The Johns Hopkins University  
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Washington, DC 20001

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## EDUCATION

- M.A. GEORGETOWN UNIVERSITY, 1987  
NATIONAL SECURITY AND STRATEGIC STUDIES
- B.S. UNITED STATES MILITARY ACADEMY, 1976  
CONCENTRATION: NATIONAL SECURITY AND PUBLIC AFFAIRS
- SYRACUSE UNIVERSITY MAXWELL SCHOOL NATIONAL SECURITY MANAGEMENT COURSE, 2002
- U.S. ARMY WAR COLLEGE, 1995
- U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE, 1988

## PROFESSIONAL EXPERIENCE

**School of Advanced International Studies  
The Johns Hopkins University**

**Washington, DC**

Professor of Practice  
Visiting Professor of Strategic Studies and Senior Fellow at the  
Philip Merrill Center for Strategic Studies

July 2023 – present  
July 2018 – June 2023

- Co-teaching four courses with Nora Bensahel:
  - Strategy II: U.S. National Security Policy and the Future of Conflict
  - The Human Face of Battle
  - Adaptation Under Fire
  - Military Basics (non-credit professional skills course)
- Published *Adaptation Under Fire* (Oxford University Press, 2020); paperback edition with a new preface published March 2023
- Participating in multiple and domestic student-led leader development staff rides
- Participating in outside panels and lectures including the all-volunteer force, civil-military relations, future threats to the U.S. military, and the changing character of war

**War on the Rocks**

**Washington, DC**

Contributing Editor and Columnist  
Columnist

December 2017 – present  
January 2015 – December 2017

- Co-authoring the Strategic Outpost column with Nora Bensahel, published regularly on a wide range of defense and national security topics
- More than 95 columns published to date (list available upon request)
- Two appearances on the Most Read War on the Rocks Articles of All Time (#5, #10)
- Multiple appearances on the War on the Rocks Most-Read Lists for 2024 (#15), 2023 (#14), 2022 (#7), 2020 (#15), 2019 (#6, 12), 2018 (#1, 4, 16), 2017 (#2, 3, 6, 12, 18, 23), and 2016 (#5, 6, 10, 24)

## DAVID W. BARNO

**Institute for Defense Analyses (IDA)**  
Adjunct Research Staff Member

**Arlington, VA**  
October 2018 – present

- Analysis focused on U.S. national security and defense issues, with particular emphasis on land power and joint operations
- Participated in analysis of U.S. command and control in U.S. Indo-Pacific Command
- Participated in Congressionally-mandated assessment of the Joint Warfighting Concept
- Reviewed proposed effectiveness measures associated with the 2018 National Defense Strategy

**U.S. Army War College Board of Visitors**  
Member

**Carlisle, PA**  
July 2023 – Present  
April 2016 – September 2020

- Served on a federal advisory committee that provides oversight, advice and recommendations to the Commandant of the U.S. Army War College and Chief of Staff Army on policies and practices in order to sustain excellence at the U.S. Army War College

**U.S. Department of Defense Reserve Forces Policy Board**  
Member

**Washington, DC**  
March 2015 – February 2021

- Served on a federal advisory committee that provides advice and recommendations to the Secretary of Defense about strategies, policies, and practices to improve and enhance the capabilities and effectiveness of the U.S. military reserves and the National Guard

**School of International Service, American University**  
Distinguished Practitioner in Residence

**Washington, DC**  
January 2015 – June 2018

- Co-taught three courses with Nora Bensahel
  - Adaptation Under Fire, MA elective, 3 credits
  - The Human Face of Battle, BA elective, 3 credits
  - Understanding the Military, M.A. skills institute, 1 credit
- Received instructor evaluations ranging from 6.79 to 6.83 on a 7-point scale
- Smith Richardson grant for book manuscript on military adaptation during wartime

**The Atlantic Council**  
Non-Resident Senior Fellow

**Washington, D.C.**  
May 2015 – March 2018

- Served as an adjunct senior fellow focused on U.S. national security and defense issues, with particular emphasis on land power
- Published a major report on the future of the U.S. Army

**Center for a New American Security**  
Senior Fellow and Co-Director of the Responsible Defense Program  
Senior Advisor and Senior Fellow

**Washington, DC**  
January 2014 – January 2015  
May 2010 – December 2013

- Jointly responsible (with Nora Bensahel) for all aspects of the primary defense program at CNAS, including developing the research agenda, fundraising, and managing program personnel
- Published reports, policy briefs, articles, and op-eds on subjects including the future of U.S. national strategy and the defense budget; reforming the Defense Department; ongoing military operations; the future of the U.S. Army; and women in the military.
- Conducted outreach activities to increase the impact of CNAS research, through media and congressional appearances, op-eds, and journal articles
- Previously provided extensive research, publications, testimony and media commentary on counter-insurgency operations, al Qaeda and the Taliban, and the war in Afghanistan

## DAVID W. BARNO

**Security Studies Program, Georgetown University**  
Adjunct Associate Professor

**Washington, DC**  
August—December 2014

- Taught M.A. elective on “Adaptation Under Fire: The Evolution of Theories of Modern Warfare in Battle,” with Nora Bensahel.

**National Defense University**  
Director of the Near East South Asia Center for Strategic Studies

**Washington, DC**  
May 2006 – April 2010

- Directed one of five Defense Department regional studies centers designed to provide “soft power” education and outreach across regional military and foreign service professionals across over twenty nations ranging from North Africa to South Asia
- Traveled extensively across the greater Middle East to sustain alumni programs among the center’s over 400 graduates throughout the region; supervised over 50 U.S. government and contractor employees

**U.S. Department of Veterans Affairs**  
Chairman, Advisory Committee on OIF and OEF Veterans and Families

**Washington, DC**  
2007-2009

- Provided expert advice to the Secretary of Veterans Affairs on Operation Iraqi Freedom and Operation Enduring Freedom Veterans and Families through leadership of an advisory committee that undertook extensive nation-wide assessments of ongoing VA programs aimed at current generation veterans and their families

### **MILITARY EXPERIENCE (UNITED STATES ARMY)**

**Lieutenant General** **2003 – 2006**

Assistant Chief of Staff for Installation Management, Army Staff, the Pentagon 2005 – 2006

- Provided leadership of the U.S. Army’s global installations and work force, managing over 30,000 people and an annual budget of over \$10 billion
- Developed and implemented strategies, policies, programs, and resources for an effective network of installations and capabilities

Commander, Combined Forces Command – Afghanistan, Kabul, Afghanistan 2003 – 2005

- Provided overall command and leadership for the entire U.S. and coalition military endeavor in Afghanistan including overseeing support for the first-ever Afghan presidential election in 2004
- Established and led a new 3-star operational headquarters in Kabul, Afghanistan and commanded the 20,000 U.S. and Coalition Forces in Operation Enduring Freedom for nineteen months
- Responsible for overall military leadership of political-military mission with responsibilities that included regional military efforts that involved close coordination with the Government of Afghanistan, Pakistan, the United Nations, NATO International Security Assistance Force, the U.S. Department of State and USAID, and the senior military leaders of many surrounding nations and allies

**Major General** **2001 – 2003**

Commander, Task Force Warrior (pre-war Iraqi exile training), Taszár, Hungary 2003

Commander, U.S. Army Training Center and Fort Jackson, SC 2001 – 2003

## DAVID W. BARNO

<b>Brigadier General</b>	<b>2000 – 2001</b>
Deputy Director of Operations, U.S. Pacific Command, Camp Smith, Hawaii	2000 – 2001
Assistant Division Commander for Operations, 25 <sup>th</sup> Infantry Division, Hawaii	1999 – 2000
<b>Captain through Colonel (selected positions)</b>	<b>1983 – 1999</b>
Brigade Commander, Warrior Brigade, Fort Polk, LA	1995 – 1997
Commander, 2 <sup>nd</sup> Battalion, 75 <sup>th</sup> Ranger Regiment, Fort Lewis WA	1993 – 1994
Commander, 3 <sup>rd</sup> Battalion, 505 <sup>th</sup> Parachute Infantry, 82 <sup>nd</sup> Airborne Division	1992 – 1993
Battalion Operations Officer (combat in OPERATION JUST CAUSE, Panama), 2/75 Ranger	1988 – 1990
Company Commander (combat in OPERATION URGENT FURY, Grenada), 1/75 Ranger	1983 – 1985

### BOOK

David Barno and Nora Bensahel, *Adaptation Under Fire: How Militaries Change in Wartime*, New York: Oxford University Press, 2020.

- Reviewed in *Foreign Affairs*, *Joint Force Quarterly*, *Military Review*, *Parameters*, *Army* magazine, *Proceedings of the U.S. Naval Institute*, *Air and Space Power Journal*, and *Marine Corps Gazette*
- Book talks with Joint Special Operations Command, the Association of the U.S. Army, the National Defense University Foundation, the Merrill Center for Strategic Studies, the Harvard Kennedy School Armed Forces Committee, the Jewish Institute for National Security of America, and the Rotary Club of Carlisle, PA
- Podcast interviews with War on the Rocks, the Modern War Institute, USAF Tesseract, The Dead Prussian, Wavell Reviews, Army Matters, Conversation Six, and the New Books Network

### SELECTED REPORTS, BOOK CHAPTERS, AND ARTICLES

“Life Lessons Drawn From Comics Genre,” *ARMY* magazine November 2023.

“Pondering the Changing Face of Conflict,” *ARMY* magazine, April 2023.

“Science Fiction Offers Lens to Future Wars,” *ARMY* magazine, December 2021.

“Theater Command in Afghanistan: Taking Charge of the ‘Other War’ in 2003-2005,” in Michael A. Sheehan, Erich Marquardt, and Liam Collins, eds., *Routledge Handbook of U.S. Counterterrorism and Irregular Warfare Operations*, New York: Routledge, 2021.

“Encouraging Military Writers,” *ARMY* magazine, December 2020.

*The Future of the U.S. Army: Today, Tomorrow, and the Day After Tomorrow*. Co-authored with Nora Bensahel. Washington: Atlantic Council, September 2015.

“Can the U.S. Military Halt its Brain Drain?” Co-authored with Nora Bensahel. *The Atlantic*, November 5, 2015.

## DAVID W. BARNO

*Battlefields and Boardrooms: Women's Leadership in the Military and Private Sector.* Co-authored with Nora Bensahel, Katherine Kidder, and Kelley Saylor. Washington: Center for a New American Security, January 2015.

“New Challenges for the U.S. Army.” Co-authored with Nora Bensahel. In Joseph Da Silva, Hugh Liebert, and Isaiah Wilson, eds., *American Grand Strategy and the Future of U.S. Landpower*, Carlisle, PA: United States Army War College Press, 2014.

“Charting the Course: Directions for the New NATO Secretary General.” Co-authored with Jacob Stokes, Julianne Smith, and Nora Bensahel. Washington: Center for a New American Security, September 2014.

*Building Better Generals.* Co-authored with Nora Bensahel, Katherine Kidder, and Kelley Saylor. Washington: Center for a New American Security, October 2013.

*The Seven Deadly Sins of Defense Spending.* Co-authored with Nora Bensahel, Jacob Stokes, Joel Smith, and Katherine Kidder. Washington: Center for a New American Security, June 2013.

“Countdown to Sequestration: Why American Leaders Could Jump Off the Fiscal Cliff.” Co-authored with Nora Bensahel, Joel Smith, and Jacob Stokes. Washington: Center for a New American Security, November 2012.

*National Security Guide to the 2012 Presidential Election.* Co-authored with John A. Nagl, Kristin M. Lord, Melissa Dalton, Colin H. Kahl, Ely Ratner, Jacob Stokes, Nancy Brune, Patrick M. Cronin, Richard Fontaine, Travis Sharp, and Will Rogers. Washington: Center for a New American Security, October 2012.

*Sustainable Pre-eminence: Reforming the U.S. Military in a Time of Strategic Change.* Co-authored with Nora Bensahel, Matthew Irvine, and Travis Sharp. Washington: Center for a New American Security, May 2012.

“Pivot but Hedge: A Strategy for Pivoting to Asia While Hedging in the Middle East.” Co-authored with Nora Bensahel and Travis Sharp, *Orbis*, Volume 56, Issue 2 (Spring 2012), 158-176.

*Hard Choices: Responsible Defense in an Age of Austerity.* Co-authored with Nora Bensahel and Travis Sharp. Washington: Center for a New American Security, October 2011.

*Military Adaptation in Complex Operations.* Washington: National Defense University, *PRISM*, Volume 1, Issue 1, 2009, 27-36.

*Beyond Afghanistan: A Regional Security Strategy for South and Central Asia.* Co-authored with Andrew M. Exum and Matthew Irvine. Washington: Center for a New American Security, May 2011.

*Responsible Transition: Securing U.S. Interests in Afghanistan Beyond 2011.* Co-authored with Andrew M. Exum. Washington: Center for a New American Security, December 2010.

“Command in Afghanistan 2003-2005: Three Key Lessons Learned.” In Michael Miklaucic, ed., *Commanding Heights: Strategic Lessons from Complex Operations*. Washington: The Center for Complex Operations and The Center for Technology and National Security Policy, National Defense University, July 2009, 1-7.

“Winning Afghanistan for the Long Term.” Co-authored with Col. John K. Wood (Ret.). *Far Eastern Economic Review*, Volume 172, Number 8 (2009), 40-43.

“Fighting ‘The Other War’: Counterinsurgency Strategy in Afghanistan, 2003-2005.” *Military Review* Volume 87, Number 5 (2007), 32-44.

## DAVID W. BARNO

“Challenges In Fighting a Global Insurgency.” *Parameters*, Volume 36, Number 2, 2006, 15-29.

### SELECTED OP-EDS AND BLOG POSTS

More than 95 Strategic Outpost columns published at *War on the Rocks* (co-authored with Nora Bensahel). Most read columns include:

- "Drones, the Air Littoral, and the Looming Irrelevancy of the U.S. Air Force," March 7, 2024.
- "Addressing the U.S. Military Recruiting Crisis," March 10, 2023.
- "The Other Big Lessons That the U.S. Army Should Learn From Ukraine," June 27, 2022.
- "Grenada, the Evacuation of Afghanistan, and the Future of War," November 16, 2021.
- "When America's All-Volunteer Force Loses a War," September 21, 2021.
- "Five Ways the U.S. Military Will Change After the Pandemic," April 28, 2020.
- "A Striking New Vision for the Marines, and a Wakeup Call for the Other Services," October 1, 2019.
- "Loyalty and Dissent: Getting Flag Officers to Hear the Truth," March 19, 2019.
- "How to Talk to a Veteran," November 7, 2017.
- "Six Ways to Fix the Army's Culture," September 6, 2016.
- "The Catastrophic Success of the U.S. Air Force," May 3, 2016.
- "Preparing for the Next Big War," January 26, 2016.

"Biden Has Lifted the Military 'Trans Ban.' But There's More Work To Do," co-authored with Giselle Donnelly and Nora Bensahel. *Washington Post*, January 25, 2021.

"How Veterans Day Can Help Heal a Divided Nation," *War on the Rocks*, November 11, 2016.

"A Genius for War: 20 Questions with David Barno and Nora Bensahel," *The Pendulum* by Doctrine Man, May 6, 2016.

"Now Women Should Register for the Draft," co-authored with Nora Bensahel, *Time.com*, December 7, 2015.

"Shattering the Military's Glass Ceiling," co-authored with Nora Bensahel, *Atlantic.com*, December 4, 2015.

"Female Rangers Should End the Debate on Women in Combat," co-authored with Nora Bensahel, *Time.com*, August 20, 2015.

"Learning from the Air Force: Why the Army Needs a Congressional Commission," co-authored with Nora Bensahel, *War on the Rocks*, October 9, 2014.

"The Army's Next Enemy – Peace." *Washington Post*, July 10, 2014.

"How the Military Isolates Itself—and Hurts Veterans," co-authored with Phillip Carter, *Washington Post*, November 8, 2013.

"U.S. War Decisions Rightfully Belong to Elected Civilian Leaders, Not the Military," *Washington Post*, September 12, 2013.

"Decisions Deferred: Balancing Risks for Today and Tomorrow," co-authored with Nora Bensahel, *CNAS Commentary*, August 5, 2013.

"The Road to Nowhere Good: When Syria's Rebels Need More Than Just Weapons, America May Well Find Itself in the Middle of a Civil War," *ForeignPolicy.com*, June 18, 2013.

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“The Seven Deadly Sins of Defense Spending,” co-authored with Nora Bensahel, Jacob Stokes, Joel Smith, and Katherine Kidder, *ForeignPolicy.com*, June 6, 2013.

“Loss Leader: The Army Needs to Admit It Has a Problem – Or Things Will Only Get Worse,” *ForeignPolicy.com*, March 29, 2013.

“Silicon, Iron, and Shadow: Three Wars That Will Define America's Future,” *ForeignPolicy.com*, March 19, 2013.

“Military Brain Drain: The Pentagon's Top Brass is Driving Away All the Smart People,” *ForeignPolicy.com*, February 13, 2013.

“A ‘Zero Option’ for Afghanistan,” *ForeignPolicy.com*, January 7, 2013.

“How to Fight in Afghanistan with Fewer U.S. Troops,” co-authored with Matthew Irvine, *Washington Post*, November 30, 2012.

“A New Moral Compact: A Military Draft That Could Actually Work,” *ForeignPolicy.com*, November 9, 2012.

“Brace Yourself: The U.S. May Well Go Off the Fiscal Cliff. Is That So Bad?” Co-authored with Nora Bensahel, Joel Smith, and Jacob Stokes, *ForeignPolicy.com*, November 7, 2012.

“The Real Pivot: It's Time to Change Our Plans in Afghanistan,” *ForeignPolicy.com*, September 25, 2012.

“Our Strategic Compass is Unmoored.” *ForeignPolicy.com*, September 5, 2012.

“The Pentagon’s Way Forward,” co-authored with Nora Bensahel and Travis Sharp, *The National Interest*, January 26, 2012.

“You Can’t Have It All,” co-authored with Nora Bensahel and Travis Sharp, *ForeignPolicy.com*, January 6, 2012.

“Thoughts of a Military Parent Provoked by the Arlington Funeral of My Son’s Comrade,” *Best Defense*, *ForeignPolicy.com*, November 11, 2011.

“Barno: Generals Who Can't Handle Dealing with the Media Aren't Very Good Generals,” *Best Defense*, *ForeignPolicy.com*, November 8, 2011.

“How to Cut the Defense Budget Responsibly,” co-authored with Nora Bensahel and Travis Sharp, *ForeignPolicy.com*, November 2, 2011.

“Hard Choices for Ground Forces: What Is Their Role and Relevance in a More Asia-Centered U.S. Strategy?” Co-authored with Nora Bensahel and Travis Sharp, *Defense News*, October 17, 2011.

“Dave Barno’s Top 10 Tasks for General Dempsey, the New Army Chief of Staff,” *Best Defense*, *ForeignPolicy.com*, January 21, 2011.

### SELECTED TESTIMONY

Invited minority witness, hearing on “The Risks of Progressive Ideologies in the U.S. Military,” January 11, 2024 (declined for health reasons)

## DAVID W. BARNO

“Ensuring Force Readiness: Examining Progressivism’s Impact on an All-Volunteer Military,” testimony to the U.S. House Committee on Oversight and Accountability, Subcommittee on National Security, the Border, and Foreign Affairs, March 28, 2023.

“Transition in Afghanistan: The Road Ahead,” testimony to the U.S. House Armed Services Committee, February 27, 2013.

“Perspectives on the President’s Fiscal Year 2013 Budget Request for the U.S. Department of Defense,” testimony to the U.S. Senate Budget Committee, March 6, 2012.

“2014 and Beyond: U.S. Policy Towards Afghanistan and Pakistan,” testimony to the U.S. House Foreign Affairs Committee Subcommittee on the Middle East and South Asia, November 3, 2011.

“The Way Ahead in Afghanistan,” testimony to the U.S. House Armed Services Committee, July 27, 2011.

“Re-Assessing the Evolving Al-Qaeda Threat to the Homeland,” testimony to the U.S. House Homeland Security Committee, Subcommittee on Intelligence, Information Sharing, and Terrorism Risk Assessment, November 19, 2009.

“Afghanistan and Iraq: Perspectives on U.S. Strategy,” testimony to the U.S. House Armed Services Committee, Subcommittee on Oversight and Investigations, October 22, 2009.

“Charting the Course for Effective Professional Military Education,” testimony to the U.S. House Armed Services Committee, Subcommittee on Oversight and Investigations, September 10, 2009.

“Effective Counterinsurgency: The Future of the U.S.—Pakistan Military Partnership,” testimony to the U.S. House Armed Services Committee, April 23, 2009.

“Strategic Options for the Way Ahead in Afghanistan and Pakistan,” testimony to the U.S. Senate Armed Services Committee, February 26, 2009.

“Afghanistan on the Brink: Where Do We Go From Here?” testimony to the U.S. House Foreign Affairs Committee, February 15, 2007.

### **MILITARY LEADER DEVELOPMENT AND EDUCATION**

U.S. Army Military Intelligence Basic Officer Leadership Course, October 18, 2024.

Army special operations unit, Fort Liberty, NC, on military adaptation and lessons from Gaza and Ukraine, March 1, 2024.

U.S. Army Special Operations Captains Career Course (lieutenants and captains), May 2, 2023; February 10, 2023; February 10, 2023; September 22, 2022; July 7, 2022; March 29, 2022; March 29, 2022; December 7, 2021; September 2, 2021; May 25, 2021; February 19, 2021.

Joint Forces Staff College, Joint Professional Military Education II program (lieutenant colonels and colonels), November 1, 2023; August 9, 2023; October 26, 2022; August 9, 2022; May 26, 2022; March 10, 2022; March 10, 2022; October 29, 2021; August 12, 2021; May 18, 2021; March 5, 2021; November 6, 2020; August 7, 2020; May 12, 2020.

U.N. Command Security Battalion – Joint Security Area, Korea “Freedom University” leaders’ professional development program, March 2, 2023.



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U.S. Army Strategic Essentials Program (civilians), September 19, 2022; September 20, 2021; April 8, 2019.

U.S. Army Futures Command, Directorate of Concepts, June 4, 2021.

U.S. Army War College students (colonels and lieutenant colonels), May 16, 2023; April 11, 2022; May 11, 2021; August 27, 2020; May 7, 2020; November 4, 2016; November 12, 2015.

U.S. Army Nominative Leaders Course (command sergeants major), September 12, 2019, December 3, 2015; June 11, 2015.

U.S. Army War College Basic Strategic Arts Program (majors and captains), February 28, 2019; February 28, 2018; October 18, 2018; February 22, 2018; November 3, 2016; March 10, 2016; November 5, 2015; July 9, 2015; March 5, 2015.

U.S. Army Human Resources Command officer professional development, January 17, 2017.

U.S. Army Special Operations Command Young Lions Program (majors and captains), August 24, 2016; November 17, 2015; May 12, 2015.

U.S. Army, 82<sup>nd</sup> Airborne Division, 2<sup>nd</sup> Brigade officer professional development, June 15, 2016.

U.S. Army War College Senior Leader Seminar 2 (brigadier generals), March 10, 2016; March 20, 2015.

Irish Defense Forces Senior Command and Staff Course (majors and lieutenant colonels), March 3, 2016; April 8, 2015; March 2014.

Joint Senior Reserve Component Officers Course Senior Facilitator (one-and two-star generals and admirals), February 21-26, 2016.

Chief of Staff of the Army Strategic Studies Group (colonels and lieutenant colonels), November 10, 2015.

U.S. Army Senior Leader Seminar (senior colonels), Senior Facilitator, twice annually, 2012-2015.

### SELECTED PRESENTATIONS

“U.S. National Security Challenges for the 2020s and Beyond,” Excelsior University Board of Trustees, April 18, 2024.

“The War in Ukraine After Two Years,” Center for the Study of the Presidency and Congress, February 22, 2024.

“Adaptation Under Fire: How Militaries Change in Wartime”

- U.S. Army War College, Commandant’s Reading Program, December 1, 2023; December 1, 2022.
- U.S. Marine Corps University, May 12, 2023.
- U.N. Command Security Battalion – Joint Security Area, Korea, March 2, 2023.
- Association of the U.S. Army, November 12, 2020.
- Merrill Center for Strategic Studies, Johns Hopkins University, October 30, 2020.
- National Defense University Foundation, October 15, 2020.
- Bridging the Gap Project book launch, September 22, 2020.

“Reflections on the 20-Year War in Afghanistan,” Immaculata College, November 28, 2023.

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Civil-Military Relations Education Workshop, U.S. Army War College Civil-Military Relations Center, September 27, 2023.

Keynote speaker, "Military and Society: The All-Volunteer Force Turns 50," U.S. Army War College Civil-Military Relations Center conference, May 5, 2023.

"The All-Volunteer Force at 50: Civil-Military Challenges and Opportunities," Georgetown University panel, March 1, 2023.

"The Militaries of Russia and Ukraine One Year Into the War," Center for the Study of the Presidency and Congress, February 22, 2023.

"The Civil-Military Gap and the Future of the All-Volunteer Force," Office of the Assistant Secretary of Defense for Strategy, Plans, and Capability, September 23, 2022.

"Russian and Ukrainian Military Adaptation in War," Center for the Study of the Presidency and Congress, June 29, 2022.

"Perspectives on the Twenty-Year U.S. War in Afghanistan," Carnegie Mellon Policy Forum, March 30, 2022; January 26, 2022.

"Lessons from U.S. Security Assistance in the Afghanistan Conflict," William J. Perry Center for Hemispheric Defense Studies, National Defense University, November 18, 2021.

"The Future of Afghanistan," Immaculata College, November 18, 2021.

"Reflections on the U.S. Withdrawal from Afghanistan," Near East South Asia Center for Strategic Studies, National Defense University, November 3, 2021.

"Reflections on Afghanistan and Civil Military Relations," Finnish Institute of International Affairs, October 14, 2021.

"Strategic Competition and the Changing Character of War," Center for the Study of the Presidency and Congress, September 23, 2021.

"Afghanistan from 9/11 to the Present: Where Do We Go From Here?" Johns Hopkins School of Advanced International Studies, September 10, 2021.

"Prospects for Civil-Military Relations During a Biden-Harris Administration," Clements Center for National Security, University of Texas at Austin, December 1, 2020.

"How Will COVID-19 Change the U.S. Military?"

- Washington Security and Defense Seminar, William J. Perry Center for Hemispheric Defense Studies, National Defense University, October 2, 2020
- Washington Seminar, Near East South Asia Center, National Defense University, August 13, 2020
- Government Accountability Office, June 17, 2020.
- Center for Strategic and International Studies, June 10, 2020.
- U.S. Army War College students, May 27, 2020.
- Air Combat Command Commander's Conference, May 26, 2020.
- National War College Capstone Exercise, May 26, 2020.
- COVID-19 Military Support Initiative Webinar, Association of Defense Communities and Blue Star Families, May 21, 2020.
- Air Force Warfighting Capability office, April 17, 2020.

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“Civil-Military Relations Amid Domestic Crisis,” Merrill Center for Strategic Studies, Johns Hopkins School of Advanced International Studies, June 18, 2020.

“Blurred Lines: The Danger of Military Politicization,” 2019 Truman Lecture, U.S. Air Force Academy, Colorado Springs, CO, November 14, 2019.

“The Changing Character of War and the Shifting International Security Environment,” Near East South Asia Center Executive Seminar keynote remarks, National Defense University, Washington DC, October 21, 2019.

“Assessing the Implications of a U.S.-Taliban Deal,” Middle East Institute, Washington, DC, September 5, 2019.

“Military Advice and the ‘Forever War’ in Afghanistan,” Center for Strategic and International Studies, Washington, DC, July 10, 2019.

“The U.S. Military Role in Democracy, Human Rights, and the Rule of Law,” McCain Institute for International Leadership, Washington, DC, May 23, 2019.

“Adaptation Under Fire: How Militaries Change in Wartime,” U.S. Army Asymmetric Warfare Group, Fort Meade, MD, May 9, 2019.

“Thinking About War Between Great Powers,” U.S. Central Command International Military Officers Forum, Washington, DC, May 8, 2019.

“Bridging America’s Civil-Military Divide,” Johns Hopkins School of Advanced International Studies, March 7, 2019.

“Ethical Challenges in the National Security Community,” Villanova School of Business Executive MBA Program, April 13, 2018.

“Preparing for the Next Big War,” Eisenhower School for National Security and Resource Strategy, National Defense University, February 1, 2018.

“The Ethical Challenges of Serving in the Trump Administration,” Executive MBA program, Villanova University School of Business, Villanova, PA, March 10, 2017.

“Battlefields and Boardrooms,” J.P. Morgan Chase Auto Finance Leadership Conference, Dallas, Texas, March 2, 2017.

“Presidential Transition and Defense Policy,” Near East South Asia Center, National Defense University, Washington, DC, December 6, 2016.

“How Veterans Day Can Help Heal a Divided Nation,” keynote speech at the American University Veterans Day commemoration, Washington, DC, November 11, 2016.

“The Role of Emerging Leaders in Military Culture Change,” Defense Entrepreneur’s Forum annual conference, Chicago, IL, October 8, 2016.

“The Future of Land Warfare,” U.S. Army Central Land Forces Symposium, Near East South Asia Center, National Defense University, June 21, 2017, and June 24, 2016.

“Force of the Future and Talent Management Reform,” DEF[x]DC, Defense Entrepreneur’s Forum, Washington, DC, May 12, 2016.

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“The Role of Think Tanks in Washington, DC,” U.S. Central Command International Officer’s Forum, National Defense University, Washington, DC, May 6, 2016.

“State and Defense: Do Their Personnel Systems Still Make Sense?” School of International Service, American University, Washington, DC, March 17, 2016.

“Ethics Challenge for Military and Business Leaders,” Executive MBA program, Villanova University School of Business, Villanova, PA, March 16, 2016 and April 10, 2015.

“U.S.-Russian Relations in the Arctic: Assessing Future Threats,” Harriman Institute, Columbia University, New York, NY, February 12, 2016.

“Shattering the Glass Ceiling: Integrating Women into Combat Units,” School of International Service, American University, Washington, DC, January 20, 2016.

“Project Gray: Fighting Daesh in the Levant,” U.S. Army John F. Kennedy Special Warfare Center conference, Washington, DC, November 30, 2015.

“Reappraising the U.S. Strategy and Mission in Afghanistan,” Middle East Institute, Washington, DC, November 23, 2015.

“Connecting Veterans to Our Fellow Citizens,” keynote speech at the Georgetown University Veterans Day commemoration, November 11, 2015.

“Issues and Insights: The Defense Budget,” The Stimson Center, Washington, DC, April 3, 2015.

“Women’s Leadership in the Military and the Private Sector,” J.P. Morgan Chase, New York, March 26, 2015; Center for a New American Security conference, March 4, 2015.

“Redefining the National Security Team,” The Brookings Institution, Washington, DC, March 17, 2015.

“Authorizing Military Action Against ISIL,” Woodrow Wilson Center, Washington, DC, February 23, 2015.

“U.S. and European Responses to Terrorism: Do We Have It Right?” American University School of International Service, February 3, 2015.

“The Army We Need: The Role of Land Power in an Uncertain Strategic Environment.” Senior Conference 50, United States Military Academy, West Point, NY, June 2, 2014.

“Is Land Power Dead? Yes,” U.S. Army Aim Point Debate Series, with MG H.R. McMaster, sponsored by Under Secretary of the Army Brad Carson, September 2013.

### SELECTED MEDIA APPEARANCES

Television/Radio: CNN, BBC World, PBS NewsHour, C-Span’s Washington Journal, The Charlie Rose Show, ABC, Al Jazeera, Al Hurra, Fox News, Government Matters

Radio: All Things Considered (NPR), Morning Edition (NPR), Weekend Edition (NPR), The Diane Rehm Show (NPR), The Takeaway (NPR), Voice of America, Federal News Radio, Minnesota Public Radio, New Hampshire Public Radio

## DAVID W. BARNO

Print/Online: The New York Times, The Wall Street Journal, Financial Times, The Washington Post, The Economist, Politico, The Times (London), The Christian Science Monitor, Reuters, National Journal, Huffington Post, USA Today, U.S. News and World Report, The Hill, Time, AFP, NBC News, The Washington Times, Washington Examiner, Defense News, Military Times, Stars and Stripes, Foreign Policy, Vox, Politifact, Bloomberg Business, Army Times, Irish Times, Newsday, Boston Globe, Boston Herald, Slate, Forbes.com, Breaking Defense, Defense and Aerospace Report, Industry Week, CNN.com, Yahoo News, Nikkei Asia

Podcasts: War on the Rocks; Army Matters; Conversation Six; Wavell Room; The Dead Prussian; A Deeper Look; Tesseract Podcast (U.S. Air Force); The BruteCast (Marine Corps University); The Trident (Naval War College)

### PROFESSIONAL ASSOCIATIONS

Member, Council on Foreign Relations  
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