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1619 Massachusetts Avenue NW

Washington, DC 20036

# education

Ph.D. Stanford University, 1999

 Department of Political Science

Dissertation: “The Coalition Paradox: The Politics of Military Cooperation”

M.A. Stanford University, 1995

 Department of Political Science

B.A. Cornell University, 1993, *Magna cum laude*

 Majors in Government and Russian Studies

# professional experience

**School of Advanced International Studies Washington, DC**

**The Johns Hopkins University** July 2018 – present

Visiting Professor of Strategic Studies and Senior Fellow at the

Philip Merrill Center for Strategic Studies

* Co-teaching two courses with David Barno:
	+ M.A. elective “The Human Face of Battle” (3 credits)
	+ M.A. elective “Adaptation Under Fire” (3 credits)
* Completed book manuscript on *Adaptation Under Fire*, forthcoming from Oxford in March 2020
* Participating in outside panels and lectures including the war in Afghanistan, civil-military relations, future threats to the U.S. military, and the changing character of war
* Supporting senior leader development programs for the U.S. Army and U.S. Navy

**War on the Rocks Washington, DC**

Contributing Editor and Columnist December 2017 – present

Columnist January 2015 – December 2017

* Co-authoring the Strategic Outpost column with David Barno, published regularly on a wide range of defense and national security topics
* Multiple appearances on the War on the Rocks Most-Read Lists for 2018 (#1, 4, 16), 2017 (#2, 3, 6, 12, 18, 23), and 2016 (#5, 6, 10, 24)
* More than 65 columns published to date

**School of International Service, American University Washington, DC**

Distinguished Scholar in Residence January 2015 – June 2018

* Co-taught three courses with David Barno:
	+ M.A. elective “Adaptation Under Fire” (3 credits)
	+ B.A. elective “The Human Face of Battle” (3 credits)
	+ M.A. skills institute “Understanding the Military” (1 credit)
* Received instructor evaluations ranging from 6.67 to 6.83 on a 7-point scale
* Smith Richardson grant for book manuscript on military adaptation during wartime
* Grew a leader development enterprise focused on successful business adaptation and advancing women's leadership

**The Atlantic Council Washington, DC**

Non-Resident Senior Fellow May 2015 – March 2018

* Served as an adjunct senior fellow focused on U.S. national security and defense issues, with particular emphasis on land power
* Published a major report on the future of the U.S. Army

**Center for a New American Security Washington, DC**

Senior Fellow and Co-Director of the Responsible Defense Program January 2014 – January 2015

Deputy Director of Studies and Senior Fellow March 2011 – December 2013

* Responsible for every aspect of the main CNAS defense program (with David Barno), including developing the research agenda, fundraising, and managing program personnel
* Published reports, policy briefs, articles, and op-eds on subjects including the future of U.S. national strategy and the defense budget; the future of the U.S. Army; women in the military; and the future of NATO
* Conducted outreach activities to increase the impact of CNAS research, through media appearances, op-eds, and journal articles
* Previously helped oversee the center’s entire research agenda, which involved working closely with authors and managed the production of CNAS reports, working papers, policy briefs, proposals and other products

**Security Studies Program, Georgetown University Washington, DC**

Adjunct Professor September 2014 – December 2014

Adjunct Associate Professor September 2008 – December 2011

Adjunct Assistant Professor September 2001 – August 2008

* Taught M.A. elective on “Adaptation Under Fire: The Evolution of Theories of Modern Warfare in Battle,” with David Barno, fall 2014
* Previously taught M.A. elective on “Stability Operations: The Transition from War to Peace” (2005-2011) and M.A. core class called “The Theory and Practice of Security” (2001–2005)
* Received instructor evaluations ranging from 4.47 to 4.94 on a 5-point scale
* Awarded the Alumni Leadership Council Teaching Award in 2007

**RAND Corporation Arlington, VA**

Senior Political Scientist August 2005 – March 2011

Political Scientist December 2002 – July 2005

Associate Political Scientist October 1999 – November 2002

* Led rigorous original research and analysis of key strategic challenges facing the Department of Defense and other sponsors
* Specialized in stability operations in Iraq and Afghanistan, post-conflict reconstruction, counterinsurgency, coalition warfare, and political and military relations with U.S. allies and partners
* Managed research projects worth over $2 million per year (including individual projects with budgets as high as $1.7 million dollars), and research teams of 3 to 17 people
* Awarded the RAND President’s Award in 2006 and the Carlucci Investigator Award in 2010

**Preventive Defense Project Stanford, CA**

Research Assistant for William J. Perry March 1997 – August 1998

* Using primary source material from Dr. Perry’s tenure as Secretary of Defense, from 1994 to 1997, organized and presented summaries of events surrounding NATO enlargement, East Asian security, counterproliferation, and denuclearization for his book entitled *Preventive Defense*
* Served as rapporteur at small, high-level policy conferences, and prepared briefing materials

**U.S. Department of Defense Advisory Boards**

Reserve Forces Policy Board, September 2016 – present

U.S. Army War College Board of Visitors, nominated

**Books**

*Adaptation Under Fire: Military Adaptation During Wartime*. Forthcoming from Oxford University Press, March 2020. Co-authored with David Barno.

**Selected Reports, book Chapters, and Articles**

“Darker Shades of Gray: Why Gray Zone Conflicts Will Be More Frequent and Complex,” Foreign Policy Research Institute E-notes, February 13, 2017.

*The Future of the U.S. Army: Today, Tomorrow, and the Day After Tomorrow*. Co-authored with David Barno. Washington: Atlantic Council, September 2015.

“Can the U.S. Military Stop its Brain Drain?” Co-authored with David Barno. *The Atlantic*, November 5, 2015.

*Battlefields and Boardrooms: Women’s Leadership in the Military and Private Sector*. Co-authored with David Barno, Katherine Kidder, and Kelley Sayler. Washington: Center for a New American Security, January 2015.

“New Challenges for the U.S. Army.” Co-authored with David Barno. In Joseph Da Silva, Hugh Liebert, and Isaiah Wilson, eds., *American Grand Strategy and the Future of U.S. Landpower*, Carlisle, PA: United States Army War College Press, 2014.

“Charting the Course: Directions for the New NATO Secretary General.” Co-authored with Jacob Stokes, Julianne Smith, and David Barno. Washington: Center for a New American Security, September 2014.

“Beyond the QDR: Key Issues Facing the National Defense Panel.” Washington: Center for a New American Security, May 2014.

*Building Better Generals*. Co-authored with David Barno, Katherine Kidder, and Kelley Sayler. Washington: Center for a New American Security, October 2013.

“NATO Matters: Ensuring the Value of the Alliance for the United States.” Co-authored with Jacob Stokes. Washington: Center for a New American Security, October 2013.

*The Seven Deadly Sins of Defense Spending*. Co-authored with David Barno, Jacob Stokes, Joel Smith, and Katherine Kidder. Washington: Center for a New American Security, June 2013.

“Revitalizing the Partnership: The United States and Iraq A Year After Withdrawal.” Co-authored with Melissa G. Dalton. Washington: Center for a New American Security, December 2012.

“Countdown to Sequestration: Why American Leaders Could Jump Off the Fiscal Cliff.” Co-authored with David W. Barno, Joel Smith, and Jacob Stokes. Washington: Center for a New American Security, November 2012.

*Sustainable Pre-eminence: Reforming the U.S. Military in a Time of Strategic Change*. Co-authored with David W. Barno, Matthew Irvine, and Travis Sharp. Washington: Center for a New American Security, May 2012.

“Pivot but Hedge: A Strategy for Pivoting to Asia While Hedging in the Middle East,” co-authored with David W. Barno and Travis Sharp, *Orbis*, Volume 56, Issue 2 (Spring 2012), 158-176.

*America’s Civilian Operations Abroad.* Co-authored with Patrick M. Cronin. Washington: Center for a New American Security, January 2012.

*Hard Choices: Responsible Defense in an Age of Austerity.* Co-authored with David W. Barno and Travis Sharp. Washington: Center for a New American Security, October 2011.

*Security Force Assistance in Afghanistan: Identifying Lessons for Future Efforts*. Co-authored with Terrence Kelly and Olga Oliker. Santa Monica, CA: RAND, MG-1066-A, 2011.

“The Experience of Foreign Militaries,” in National Defense Research Institute, *Sexual Orientation and U.S. Military Personnel Policy: An Update of RAND’s 1993 Study*, Santa Monica, CA: RAND, MG-1056-OSD, 2010.

*Improving Capacity for Stabilization and Reconstruction Operations.* Co-authored with Olga Oliker and Heather Peterson. Santa Monica, CA: RAND, MG-852-OSD, 2009.

“Stabilizing Fragile States,” in Patrick M. Cronin, ed., *Global Strategic Assessment 2009: America’s Security Role in a Changing World*, Washington, DC: The National Defense University Press, 2009.

*Dangerous but Not Omnipotent: Exploring the Reach and Limitations for Iranian Power in the Middle East*. Co-authored with Frederic Wehrey et al. Santa Monica, CA: RAND, MG-781-AF, 2009.

*After Saddam: Postwar Planning and the Occupation of Iraq*. Co-authored with Olga Oliker et al. Santa Monica, CA: RAND, MG-642-A, 2008.

“Conclusion: Counterinsurgency in Sacred Spaces,” in C. Christine Fair and Sumit Ganguly, eds., *Treading on Hallowed Ground: Counterinsurgency in Sacred Spaces*, New York: Oxford University Press, 2008.

“A Civil Affair: Past US Government Efforts to Generate Civilian Capacity.” Co-authored with Sarah Harting. The Stanley Foundation Project Brief, 2008.

*Europe’s Role in Nation-Building*. Co-authored with James Dobbins et al. Santa Monica, CA: RAND, MG-722-RC, 2008.

“Organising for Nation Building,” *Survival*, Volume 49 Number 2, Summer 2007, pp. 43-76.

“Securing Iraq: The Mismatch of Demand and Supply,” in Markus E. Bouillon, David M. Malone, and Ben Rowswell, eds., *Iraq: Preventing a New Generation of Conflict*, Boulder, CO: Lynne Rienner, 2007.

“International Institutions and Military Effectiveness: Fighting Alongside Allies and Partners,” in Risa A. Brooks and Elizabeth A. Stanley, eds., *Creating Military Power: The Sources of Military Effectiveness*, Stanford, CA: Stanford University Press, 2007.

“Repairing the Interagency Process,” co-authored with Colonel Anne Moisan. *JFQ: Joint Force Quarterly*, Issue 44, 2007, pp. 106-108.

“Preventing Insurgencies After Major Combat,” *Defence Studies*, Volume 6 Number 3, September 2006, pp. 278-291.

“Mission Not Accomplished: What Went Wrong With Iraqi Reconstruction,” *Journal of Strategic Studies*, Volume 29, Number 3, June 2006, pp. 453-473.

 “A Coalition of Coalitions: International Cooperation Against Terrorism,” *Studies in Conflict and Terrorism*, Volume 29, Issue 1, January/February 2006, pp. 35-49.

*Aid During Conflict: Interaction Between Military and Civilian Assistance Providers in Afghanistan, September 2001-June 2002*. Co-authored with Olga Oliker et al. Santa Monica, CA: RAND, MG-212-OSD, 2004.

“Political Reform in the Middle East,” in *The Future Security Environment in the Middle East*, edited by Nora Bensahel and Daniel Byman. Santa Monica, CA: RAND, MR-1640-AF, 2004.

*The Counterterror Coalitions: Cooperation with Europe, NATO, and the European Union.* Santa Monica, CA: RAND, MR-1746-AF, 2003.

“Humanitarian Relief and Nation Building in Somalia,” in Robert J. Art and Patrick M. Cronin, eds., The United States and Coercive Diplomacy, Washington, DC: United States Institute of Peace, 2003.

*European Contributions to Operation Allied Force: Implications for Trans-Atlantic Cooperation*. Co-authored with John E. Peters, Stuart Johnson, Timothy Liston, and Traci Williams. MR-1391-AF, 2001.

 “Separable But Not Separate Forces: NATO’s Development of the Combined Joint Task Force.” *European Security*, Volume 8 Number 2 (Summer 1999), 52-72.

# Selected Op-Eds And Blog Posts

“Why I Signed the #metoonatsec Open Letter,” War on the Rocks, December 6, 2017.

“A Genius for War: 20 Questions with David Barno and Nora Bensahel,” The Pendulum by Doctrine Man, May 6, 2016.

“Now Women Should Register for the Draft,” co-authored with David Barno. Time.com, December 7, 2015.

“Shattering the Military’s Glass Ceiling,” co-authored with David Barno. Atlantic.com, December 4, 2015.

“Female Rangers Should End the Debate on Women in Combat,” co-authored with David Barno. Time.com, August 20, 2015.

“Learning from the Air Force: Why the Army Needs a Congressional Commission,” co-authored with David Barno. War on the Rocks, October 9, 2014.

“Afghanistan: A Step on the Path Towards Stability,” USNews.com, October 3, 2014.

“Why ‘More’ Is Not A Better Plan for US Defense,” Defense One, September 4, 2014.

“U.S. Military Action in Iraq: Defending the Kurds, Not Iraq,” CNAS Commentary, August 8, 2014.

“Maliki Isn’t The Problem. Oil Is,” Defense One, June 22, 2014.

“A Slower Zero Option,” CNAS Commentary, May 27, 2014.

“The Limits of a Limited Strike,” CNAS Commentary, August 28, 2013.

“Decisions Deferred: Balancing Risks for Today and Tomorrow,” co-authored with David Barno. CNAS Commentary, August 5, 2013.

“Reboot: Why the Army's Plan to Cut 80,000 Troops Doesn't Go Nearly Far Enough,” co-authored with Phillip Carter. ForeignPolicy.com, June 26, 2013.

“The 7 Deadly Sins of Defense Spending,” co-authored with David Barno, Jacob Stokes, Joel Smith, and Katherine Kidder. ForeignPolicy.com, June 6, 2013.

“Brace Yourself: The U.S. May Well Go Off the Fiscal Cliff. Is That So Bad?” Co-authored with David W. Barno, Joel Smith, and Jacob Stokes, ForeignPolicy.com, November 7, 2012.

“Lessons from a Syria Wargame,” The Best Defense blog on ForeignPolicy.com, July 10, 2012.

“Here’s Why Coalition Command Structures Are So Ungainly,” The Best Defense blog on ForeignPolicy.com, March 28, 2012.

“The Pentagon’s Way Forward,” co-authored with David W. Barno and Travis Sharp, The National Interest, January 26, 2012.

“You Can’t Have It All,” co-authored with David W. Barno and Travis Sharp, ForeignPolicy.com, January 6, 2012.

“How to Cut the Defense Budget Responsibly,” co-authored with David W. Barno and Travis Sharp, ForeignPolicy.com, November 2, 2011.

“Hard Choices for Ground Forces: What Is Their Role and Relevance in a More Asia-Centered U.S. Strategy?” Co-authored with David W. Barno and Travis Sharp. *Defense News*, October 17, 2011.

“Repealing a Gay Ban: No, In Fact the World Did Not End When It Was Lifted,” The Best Defense blog on Foreignpolicy.com, July 29, 2011.

“The Presidential Afghanistan Speech I Was Promised v. The Speech I Actually Heard,” The Best Defense blog on Foreignpolicy.com, June 23, 2011.

“Will Killing bin Laden Also Kill Support for the War in Afghanistan?” CNN.com, May 4, 2011.

“Libya: A Make-or-Break Moment for Libya,” *The Guardian*, March 25, 2011.

“How to Tell if We’re Winning in Afghanistan,” *Providence Journal*, October 5, 2009.

 “It’s Too Soon to Judge the ‘Surge,’” *San Diego Union-Tribune*, August 29, 2008.

“Stopping the Insurgents,” *Baltimore Sun*, August 9, 2005.

# Testimony and Congressional affairs

Testimony to the National Commission on Military, National, and Public Service, March 16, 2018.

“Challenges Facing the Department of Defense,” presentation and discussion with Congressional members and staffers, March 23, 2016.

“The FY16 Budget Request: A View From Outside Experts: ‘Alternative Budgets and Strategic Choices,’” testimony to the House Armed Services Committee, February 11, 2015.

## “Achieving a Sustainable System: How to Modernize Military Compensation and Retirement Without Breaking Faith,” Panel sponsored by the U.S. Senate Military Family Caucus, October 28, 2014.

“The Strategic Implications of U.S. Defense Budget Cuts,” testimony to the Canadian Standing Senate Committee on National Security and Defence, March 26, 2012.

“International Perspectives on Interagency Reform,” testimony to the U.S. House Armed Services Committee, Subcommittee on Oversight and Investigations, January 29, 2008.

# Military Leader Development and Education

U.S. Army Strategic Education Program – Advanced (two-star generals): March 12, 2019; October 30, 2018; June 12, 2018, March 15, 2018, October 31, 2017, March 21, 2017.

U.S. Navy Partners in the Naval Professions (two-star admirals): November 7, 2018

Joint Senior Reserve Component Officers Course (one- and two-star generals and admirals): February 9, 2017, and February 24, 2016

U.S. Army War College Senior Leader Seminar 2 (brigadier generals): March 10, 2016, October 29, 2015

U.S. Army The Judge Advocate General’s Legal Center and School Annual World Wide Continuing Legal Education conference (generals and colonels), September 23, 2016

U.S. Army Senior Leader Seminar (colonels): August 22, 2018; May 3, 2018, August 9, 2017, January 25, 2017, August 9, 2016, April 7, 2016, August 11, 2015, January 28, 2015, and August 11, 2014

U.S. Air Force Deputy Chief of Intelligence, Surveillance, and Reconnaissance O6 orientation (colonels), August 8, 2018

Chief of Staff of the Army Strategic Studies Group (colonels and lieutenant colonels), November 10, 2015

U.S. Army War College student body (colonels and lieutenant colonels), November 12, 2015

U.S. Army War College Carlisle Scholars Program (colonels and lieutenant colonels), March 11, 2016

U.S. Army War College Advanced Strategic Arts Program (colonels and lieutenant colonels), February 20, 2015

U.S. Army Special Operations Command Young Lions Program (majors and captains): October 25, 2017, July 18, 2017, February 7, 2017, August 24, 2016, November 17, 2015, and May 12, 2015

U.S. Army War College Basic Strategic Arts Program (majors and captains): November 3, 2016, and March 10, 2016

U.S. Army Executive Leaders Course (command sergeants major): September 14, 2017, March 30, 2017, December 1, 2016, June 16, 2016, December 3, 2015, and June 11, 2015

U.S. Army, 82nd Airborne Division, 2nd Brigade officer professional development, June 15, 2016

U.S. Army Human Resources Command officer professional development, January 17, 2017

# Selected presentations

“A Conversation with Secretary of the Army Dr. Mark Esper,” moderator, Atlantic Council, Washington, DC, May 1, 2018.

“Ethical Challenges in the National Security Community,” Villanova School of Business Executive MBA Program, April 13, 2018.

“#metoo in National Security,” School of International and Public Affairs, Columbia University, February 9, 2018.

“Preparing for the Next Big War,” Eisenhower School for National Security and Resource Strategy, National Defense University, February 1, 2018.

“Challenges Facing the U.S. Army in Times of Crises,” Near East South Asia Center International Officers Forum, November 14, 2017.

“The Future of Land Warfare,” U.S. Army Central Land Forces Symposium, Near East South Asia Center, National Defense University, Washington, DC, June 21, 2017.

“A Conversation with Chief of Staff of the Army General Mark Milley,” moderator, Atlantic Council, Washington, DC, May 4, 2017.

“The Ethical Challenges of Serving in the Trump Administration,” Villanova School of Business Executive MBA program, Villanova, PA, March 10, 2017.

“Crossing the Boundaries of Academia: Working in or With the Policy Community,” Annual Meeting of the International Studies Association, Baltimore, MD, February 24, 2017.

“Scholarship and Policy: Influencing Change,” Annual Meeting of the International Studies Association, Baltimore, MD, February 23, 2017.

“Darker Shades of Gray: Why Gray Zone Conflicts Will Become More Frequent and Complex,” National Intelligence Council conference, Washington, DC, December 15, 2016.

“The Future of the Army: Implications for the Reserve Component,” Reserve Forces Policy Board, U.S. Department of Defense, Washington, DC, December 14, 2016.

“Presidential Transition and Defense Policy,” Near East South Asia Center, National Defense University, Washington, DC, December 6, 2016.

“The Role of Emerging Leaders in Military Culture Change,” Defense Entrepreneur’s Forum annual conference, Chicago, IL, October 8, 2016.

“Women in International Security,” School of International Service, American University, October 5, 2016.

“9/11+15: A Strategic Review of the Fight Against Terrorism,” National Defense University, Washington, DC, September 8, 2016.

“Women’s Leadership in the Military and the Private Sector”

Women in Defense First Coast Chapter, Jacksonville, FL, July 28, 2016

J.P. Morgan Chase, New York, NY, March 26, 2015

“The Impact of the U.S. Presidential Elections on NATO,” conference on NATO After the Warsaw Summit, Konrad Adenauer Foundation, Lake Como, Italy, July 14, 2016.

“The Role of Think Tanks in Washington,” U.S. Central Command International Officer’s Forum, National Defense University, Washington, DC, May 6, 2016.

“Defending Europe’s Eastern Flank,” Atlantic Council, Washington, DC, April 14, 2016.

“Ethics Challenge for Military and Business Leaders,” Executive MBA program, Villanova University School of Business, Villanova, PA, March 16, 2016 and April 10, 2015.

“The New National Security Strategy,” National Defense University Institute for National Strategic Studies Conference, Washington, DC, March 18, 2015.

“State and Defense: Do Their Personnel Systems Still Make Sense?” School of International Service, American University, Washington, DC, March 17, 2016.

## “U.S.-Russian Relations in the Arctic: Assessing Future Threats,” Harriman Institute, Columbia University, New York, NY, February 12, 2016.

## “Shattering the Glass Ceiling: Integrating Women into Combat Units,” School of International Service, American University, Washington, DC, January 20, 2016.

“NATO in the Cyber Realm: Maximizing the Use of Resources,” SAIS Conference on NATO Transformation and Adaptation, Washington, DC, December 15, 2015.

“Project Gray: Fighting Daesh in the Levant,” U.S. Army John F. Kennedy Special Warfare Center conference, Washington, DC, November 30, 2015.

## “SOF-Conventional Force Interoperability,” Association of the United States Army, Washington, DC, October 12, 2015.

## “NATO’s New Threat Horizon,” Atlantic Council conference, Washington, DC, September 24, 2015.

## “Waging Cyber Conflict,” Atlantic Council Cyber Statecraft Initiative, Washington, DC, June 17, 2015.

“Looking to 2016: The Impact of the Sequester Caps,” Bloomberg Government Defense 2.0 conference, Washington, DC, March 12, 2015.

“U.S. and European Responses to Terrorism: Do We Have It Right?” American University School of International Service, Washington, DC, February 3, 2015.

## “Building an Army Under the Budget Control Act,” Army National Guard Director Symposium, Annual Conference of the Association of the United States Army, Washington, DC, October 14, 2014.

## “Federated Defense in the Middle East,” Center for Strategic and International Studies, Washington, DC, September 29, 2014.

## “The Army We Need: The Role of Land Power in an Uncertain Strategic Environment,” Senior Conference 50, United States Military Academy, West Point, NY, June 2, 2014.

## “Citizen-Soldiers in a Time of Transition: The Future of the U.S. National Guard,” Center for Strategic and International Studies, Washington, DC, May 29, 2014.

## “Alternatives to the QDR and FY15 Defense Budget”

## Bloomberg Government Defense Summit, Washington, DC, February 26, 2014

## Capitol Hill event with Senator John McCain (R-AZ) and Representatives Adam Smith (D-WA) and Randy Forbes (R-VA), Washington, DC, February 5, 2014.

“The Quadrennial Defense Review and the Road Ahead for the Defense Department,” Institute for Security and Conflict Studies, George Washington University, Washington, DC, February 24, 2014.

“Making Strategy Under Austerity,” Tower Center National Security Conference, Southern Methodist University, Dallas, TX, October 31, 2013.

“Opposed: That Maintaining Sole Superpower Status is no Longer in the Best Interests of the United States,” 30th Annual Jefferson B. Fordham Debate, University of Utah Law School, Salt Lake City, UT, October 24, 2013.

“Burdensharing and the Future of the Transatlantic Alliance,” French Foreign Ministry, Paris, October 15, 2013; German Marshall Fund Transatlantic Security Task Force, Paris, October 17, 2013.

“Building Capabilities Before the Next Fight,” Fourth U.S.-German Counterinsurgency Symposium, Washington, DC, February 16, 2012.

“Hard Choices: Responsible Defense in an Age of Austerity” (all in Washington, DC)

Joint Special Operations University, March 23, 2012

Council on Foreign Relations, December 1, 2011

U.S. Central Command Senior National Representatives Conference, November 3, 2011

Department of Defense Senior Communicators Conference, October 21, 2011

Alexander Hamilton Society Annual Conference, October 15, 2011

“The U.S. Withdrawals from Afghanistan and Iraq,” Judith Reppy Institute for Peace and Conflict Studies, Cornell University, Ithaca, NY, October 2011.

“Multilateral Operations: Challenges for the Next U.S. Administration”

Council on Foreign Relations, Washington, DC, December 8, 2008

Young Professionals in Foreign Policy, Washington, DC, December 2008.

“Assessing the Surge in Iraq,” Program on International Security Policy, University of Chicago, Chicago, IL, October 2008.

“The Status of Security Forces in Iraq,” Security Policy Forum, Elliott School of International Affairs, the George Washington University, Washington, DC, November 2007.

“Organizing for Nation Building,” The Project on National Security Reform Conference on Integrating Instruments of National Power in the New Security Environment, Washington, DC, July 2007.

“Stabilization and Reconstruction in Iraq,” International Institute of Strategic Studies, London, September 2006; Royal United Services Institute, London, September 2006.

“The Day After Saddam: U.S. Planning for Postwar Iraq”

Massachusetts Institute of Technology, Security Studies Program, Cambridge, MA, October 2006

 Program on International Security Policy, University of Chicago, Chicago, IL, November 2005

Institute for War and Peace Studies, Columbia University, New York, NY, October 2005

Center for International Security and Cooperation, Stanford University, Stanford, CA, February 2005

Institute for International Studies, University of California at Berkeley, Berkeley, CA, February 2005

“Military and Civilian Interaction in Postwar Iraq,” Conference on U.S. Military Operations in Iraq: Planning, Combat, and Occupation, co-sponsored by the School of Advanced International Studies, Johns Hopkins University, and the Strategic Studies Institute, U.S. Army War College, Washington, DC, November 2005.

“Waging and Winning the Global War on Terrorism,” National Defense University Joint Symposium, Washington, DC, November 2004.

“Iraq: Is the Reconstruction Working?” Center for Low-Intensity Conflict and Terrorism, Stockholm, Sweden, June 2004.

“U.S. Army Transformation and the Future of Coalition Warfighting”

German Ministry of Defense, Berlin, May 2004

U.S. Joint Chiefs of Staff, Washington, DC, June 2003

Land Warfare Studies Center and Defence Science and Technology Organization, Canberra, Australia, June 2003

British Army Directorate General of Development and Doctrine, Upavon, United Kingdom, April 2003.

“Coalition and Humanitarian Operations in Afghanistan”

Land Warfare Studies Center and Defence Science and Technology Organization, Canberra, Australia, June 2003

British Army Directorate General of Development and Doctrine, Upavon, United Kingdom, April 2003

United States Army G-3 and G-8, Washington, DC, April 2003.

“Transatlantic Cooperation in the Reconstruction of Iraq,” Stiftung Wissenschaft und Politik, Berlin, Germany, May 2003.

“The Counterterror Coalitions”

Center for International Security and Cooperation, Stanford University, February 2003

Working Group on Coalition Building and Maintenance, sponsored by the Institute for the Study of Diplomacy at Georgetown University and the American Academy of Diplomacy, Washington, DC, May 2002.

# Selected Academic Conferences

“Crossing the Boundaries of Academia: Working in or With the Policy Community,” Annual Meeting of the International Studies Association, Baltimore, MD, February 24, 2017.

“Scholarship and Policy: Influencing Change,” Annual Meeting of the International Studies Association, Baltimore, MD, February 23, 2017.

## “Bridging the Academic-Policy Divide,” International Studies Association Annual Meeting, New Orleans, LA, February 18, 2015.

## “Understanding NATO’s Challenges: The Uncertain Way Ahead,” American Political Science Association Annual Meeting, Washington, DC, August 31, 2014.

“The Use of the Military in the 21st Century,” International Studies Association Annual Meeting, New Orleans, LA, February 2010.

“Innovations in U.S. Counterinsurgency Warfare: Achievements and Challenges,” International Studies Association Annual Meeting, Chicago, IL, March 2007.

“Preventing Insurgencies After Major Combat Operations,” International Studies Association Annual Meeting, San Diego, CA, March 2006.

“The Day After Saddam: U.S. Planning for Postwar Iraq,” International Studies Association Annual Meeting, Honolulu, HI, March 2005.

“The Counterterror Coalitions,” European Union Studies Association Annual Meeting, Nashville, TN, March 2003; International Studies Association Annual Meeting, Portland, OR, February 2003.

# fellowships, awards, and Affiliations

2014 – Present Editorial Board, *Journal of Global Security Studies*

2014 – Present Elected Member, President’s Council of Cornell Women

2012 – Present Editorial Board, *Stability: International Journal of Security and Development*

2010 Carlucci Investigator Award, RAND Corporation

2007 Alumni Leadership Council Teaching Award, Georgetown University

2007 – 2013 Royal United Services Institute (London), Associate Fellow

2006 – 2011 Women in International Security, Member of the Executive Board

2006 President’s Award, RAND Corporation

1999 – 2004 Council on Foreign Relations Term Member

1998 – 1999 Predoctoral fellowship, John M. Olin Institute for Strategic Studies, Harvard University

1997 – 1998 Predoctoral fellowship, Center for Intl. Security and Cooperation, Stanford University

1996 – 1998 Fellow, Stanford Center for Conflict and Negotiation

1. Centennial Teaching Award, Stanford University
2. Kasdan-Montessori Peace Prize, Cornell University

1993 Phi Beta Kappa

# Media Appearances

Television BBC World, PBS, CNN, C-SPAN’s Washington Journal, NBC Nightly News, MSNBC, CBS Evening News, Fox News, CBC, ARD German Television, Associated Press, Voice of America, Al-Hurra, This Week in Defense News, Government Matters, Associated Press

Radio Morning Edition (NPR), All Things Considered (NPR), Marketplace (NPR), Here and Now (NPR), The Diane Rehm Show (NPR), BBC World, CBS News, Voice of America, The Kojo Nnamdi Show (WAMU), The Brian Lehrer Show (WNYC), Chicago Public Radio, New Hampshire Public Radio, Southern California Public Radio, Wisconsin Public Radio, Federal News Radio

Print/Online The New York Times, The Washington Post, The Wall Street Journal, International Herald Tribune, Politico, Christian Science Monitor, The Atlantic, U.S. News and World Report, Time, Los Angeles Times, Boston Globe, Congressional Quarterly, National Journal, The Hill, USA Today, The Huffington Post, Newsweek, Associated Press, Reuters, McClatchey, Defense News, Military Times, Marine Corps Times, Breaking Defense, Defense and Aerospace Report, The Washington Times, Washington Examiner, National Defense Magazine, U.S. Naval Institute News, Atlanta Journal-Constitution, The Oregonian, Kansas City Star, Omaha World-Herald, CNN.com, Forbes.com

Podcasts Center for a New American Security Women in National Security; Defense and Aerospace Report; The Washington Post’s Can He Do That?; Center for Strategic and International Studies Smart Women, Smart Power